

**SECRET**

30 October 1974

MEMORANDUM TO: D/DCI/NIO  
FROM : NIO/E  
SUBJECT : Meeting of the Intelligence Panel in Support  
of the Working Group of the National Security  
Council Intelligence Committee (25 October)

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1. Present were Lt. Gen. Sam Wilson, D/DCI/IC (Chairman);  
[redacted] AD/DCI/IC, [redacted], NSA; Bill  
McAfee, State; Lt. Gen. Tighe, JCS; Ed Proctor, DDI; and myself.

2. The first item of business was a discussion of the raison d'etre of the Working Group and the Intelligence Panel. Sam Wilson noted that there appeared to be something of a mismatch between the composition of the Working Group (a consumer's organization) and the agenda for the first meeting of the Group as proposed in the 23 August meeting of NSCIC. (The agenda deriving from the NSCIC meeting is given as Tab A). He further noted a certain ambiguity concerning the bureaucratic relationship between the Working Group and the Intelligence Panel. In particular, is the latter a support group for the former? The discussion seemed to arrive at a consensus around the proposition that the Intelligence Panel should not consider itself subordinate to the Working Group but should work toward the end of formulating proposals and/or memoranda for the consideration of the Working Group. Gen. Wilson's ideas concerning the sorts of topics for which the Panel should attempt to engage the interest of the Working Group are given in paragraph 4 of Tab B. His notion as to the relationship between the Panel and the Working Group is that the former should be the "head of the plowshare" for the latter.

3. The Working Group will hold its first meeting on Wednesday, 30 October. Its membership will apparently include Ambassador Bob Ellsworth AS/ISA; Lt. Gen. John Elder, JCS; Bill Morell, Treasury; Dick Ober, NSC Staff; and Bill Hyland (or possibly Winston Lord), State. As stated in para 2 above, Gen. Wilson wants to shift the focus of this meeting from the intra-community matters of the NSCIC-generated agenda (which in turn derived from the presentation before NSCIC of the DCI) to an agenda that will produce consumer reactions to intelligence product. To this end, he proposes to arrange a first meeting that is pro forma and ask the members of the Working Group to be prepared to register their likes and dislikes of the intelligence community product at a second meeting. I suggested

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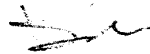
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that he tell the members that he had specifically avoided asking for a bitch list at the first meeting because he wanted them to consider their responses carefully. The point of this is not simply to catalogue conventional prejudice. Ed Proctor and I both stressed to Gen. Wilson that he should avoid asking the Working Group to tell the Community what the problems were. Our argument was that the answers would be disappointing.

4. Gen. Wilson opined that the subject of "Intelligence Warning" would be an agenda item for the Working Group sometime down the line and had commissioned a paper on that subject from Dick Lehman. This paper is attached as Tab C. He asked that the members of the Intelligence Panel comment on that paper within the next two weeks.

5. The final item of discussion was the proposed revision of the Watch mechanism. The DCI's response to Gen. Graham's views was considered. This appears as Tabs D-1 and D-2. The latter is a redraft of the former that is meant to consider the distinction between situations requiring WARNING and situations requiring warning.



Robert L. Slighton  
NIO/Economics

Attachments

Tabs as stated above

cc: NIO/RI w/o tab

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TAB 11

THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D. C. 20505

DCI/IC 74-2353

Office of the Deputy for the  
Intelligence Community

23 October 1974

MEMORANDUM FOR: The Assistant to the President  
for National Security Affairs  
The Deputy Secretary of State  
The Deputy Secretary of Defense  
The Under Secretary of Treasury  
The Chairman, Joint Chiefs of Staff

SUBJECT : First Meeting of the Reconstituted NSCIC  
Working Group

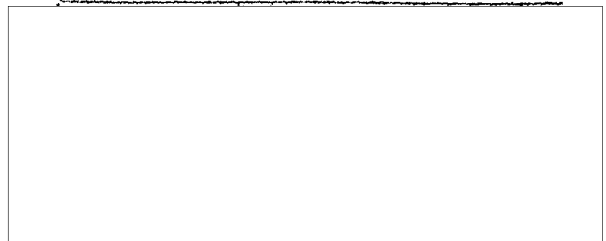
1. References are the Chairman of the NSCIC letter of 10 October, "Action Program for the NSCIC Working Group," and the DCI letter of 16 October, "Designation of NSCIC Working Group Chairman," which named me the DCI representative and therefore Chairman of the Working Group.

2. I would appreciate it very much if your designated representative could be present at the first meeting of the Working Group which I am proposing be held at 1030 hours on Wednesday, 30 October, in the White House Situation Room.

3. The agenda will be as follows:

Item 1. Perspectives for Intelligence,  
1975-1980

Working Group member comments to me were requested within ten days in the NSCIC



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Chairman's letter of 10 October. These comments were to address "policy issues identified in the paper which should be called to NSCIC attention." Hopefully, Working Group discussion on 30 October also will address how future issuances of the "Perspectives" can be improved.

Item 2. Key Intelligence Questions for FY 1975

Working Group member comments to me also were requested within ten days in the NSCIC Chairman's letter of 10 October. Since the published KIQs for FY-1975 already are in work, the discussion of the KIQs should focus on how the identification and formulation the KIQs could be improved in the future.

Item 3. Pending Legislation

A status report will be submitted on legislation proposed by the DCI to amend the National Security Act of 1947 in order to enhance the protection of intelligence sources and methods.

Item 4. Proposed "Omnibus" NSCID

A status report will be submitted on the proposed "Omnibus" NSCID. USIB coordination on the draft is not expected to be completed prior to the 30 October meeting of the Working Group.

Item 5. National/Tactical Intelligence Interface

A progress report will be presented on the Secretary of Defense/DCI project now underway on this problem.

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Item 6. "The fact of" Satellite Reconnaissance

Comments will be invited from Working Group members on the DCI letter of 21 August 1974 on this subject. (Copy of the letter attached at Tab A)

Item 7. Work Program for the Working Group

Comments are requested from the Working Group members as specific reviews or studies which might be undertaken in furtherance of the NSCIC mission to "give guidance direction and guidance on national substantive intelligence needs and provide for a continuing evaluation of intelligence products from the viewpoint of the intelligence consumer."

Samuel V. Wilson  
Lieutenant General, USA  
Deputy to the DCI for the  
Intelligence Community

Attachment  
As stated

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TAB B

DCI/IC 74-2363

25 October 1974

MEMORANDUM FOR: D/DCI/IC

SUBJECT : A Program for the Intelligence Panel of  
the NSCIC Working Group

1. The following comments supplement my memorandum of 24 October "Agenda for 25 October Meeting of the Intelligence Panel of the NSCIC Working Group."

2. The Intelligence Panel program should focus around the program: In what areas and on what matters do the production elements of the Intelligence Community need -- or want -- guidance from the NSCIC?

3. The answer to that question will provide basis for the formulation of specific project proposals and/or study memoranda which the Panel can forward to the Working Group with a request that the Working Group formulate action recommendations for NSCIC approval.

4. The following are eight topics which could be explored:

a. Expanding involvement of the consumer community in the identification and formulation of Key Intelligence Questions.

Should, for instance, NSCIC Working Group members be solicited in March to provide proposed KIQs for inclusion in the new annual set to be issued in July?

b. Means of identifying policy problems expected to be of greatest interest within the next three months, six months, or a year for which warning of impending foreign developments would be of highest significance.

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c. Means of establishing and sustaining policy maker/intelligence dialogue in time-urgent situations.


d. Needed improvements in the system of flagging warning information so as to heighten assurance that policy level officials are aware that warning information is being provided.

e. Involving intelligence consumers in post-mortems of the functioning of the Intelligence Community in particular crisis situations.

f. Enhancing consumer feedback on particular intelligence products -- NIEs, NSSM inputs, and daily current intelligence.

g. Procedures for keeping the Intelligence Community appraised of US policy objectives which should influence the focus of intelligence collection and analytical efforts once a crisis situation importantly involving US interests has arisen.

h. Identification of the most important intelligence inputs required by military force planners and weapons system designers for the period 10-15 years in the future.


  
Director, Coordination Staff

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DCI/IC/CS/  (25 Oct 74)

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